

BUSINESS GROWTH BUSINESS PLAN 2021–2024

This Business Plan details the projects and activity undertaken in support of the Broxtowe Borough Council Corporate Plan priority of **Business Growth**.

The Corporate Plan prioritises local community needs and resources are directed towards the things they think are most important. These needs are aligned with other local, regional and national plans to ensure the ambitions set out in our Corporate Plan are realistic and achievable.

The Business Plan covers a three-year period but will be revised and updated annually. Detailed monitoring of progress against key tasks and outcome measures is undertaken quarterly by the Jobs and Economy Committee. The Policy and Performance Committee also receives a high level report of progress against Corporate Plan priorities on a quarterly basis.

The Council's Vision for Broxtowe is 'greener, safer, healthier Broxtowe where everyone prospers'.

The Council's Values are:

- Going the extra mile: **a strong, caring focus on the needs of communities**
- Ready for change: **innovation and readiness for change**
- Employees: **value our employees and enable the active involvement of everyone**
- Always improving: **continuous improvement and delivering value for money**
- Transparent: **integrity and professional competence**

The Council's Priorities and Objectives for Business Growth are 'Invest in our towns and our people'

- Complete the redevelopment of Beeston Town centre
- Undertake town investment schemes in Eastwood, Kimberley and Stapleford
- Support skills development, apprenticeships, training opportunities and wellbeing in our workforce.

1. PUBLISHED STRATEGY AND POLICY DOCUMENTS SUPPORTING THE DELIVERY OF PRIORITIES AND OBJECTIVES

Strategy/Policy Document	Purpose of Document	Renewal Date	Responsible Officer/Contact
Corporate Plan	The Council's overarching plan for its priorities, targets and objectives. The plan sets out priorities to achieve the vision for 'A greener, safer, healthier Broxtowe where everyone prospers' with focus on the priorities of Housing, Business Growth, Community Safety, Health and Environment.	April 2020	Chief Executive
Business Strategy	Deigned to ensure that the Council is: <ul style="list-style-type: none"> • Lean and fit in its assets, systems and processes • Customer focused in all its activities • Commercially minded and financially viable • Making best use of technology. 	Updated annually	Deputy Chief Executive
Medium Term Financial Strategy	The Council's key financial planning document. In detailing the financial implications of the Corporate Plan, the MTFS provides a reference point for corporate decision-making and helps to ensure that the Council can optimise the balance between its financial resources and the delivery of its priorities. The MTFS informs the annual budget-setting process, ensuring that each year's budget is considered within the context of the Council's ongoing sustainability over the entirety of the planning period.	Updated annually	Deputy Chief Executive Head of Finance Services
Commercial Strategy	Promote and support a change in organisational culture towards a more business-like approach to the delivery of services. Overall, commercialism will enable departments to adopt a business-like approach with the focus firmly on delivering the best services possible for residents and businesses within the Borough whilst at the same time maximising income generation.	Updated annually	Deputy Chief Executive Commercial Manager

Strategy/Policy Document	Purpose of Document	Renewal Date	Responsible Officer/Contact
Capital Strategy	An overarching summary document which encompasses all capital and treasury activity including the capital programme, financing planning, accounting policies and asset management.	Updated annually	Deputy Chief Executive Head of Finance Services
Broxtowe Economic Development Strategy	<p>Provides a framework for the delivery of economic regeneration in the borough. The latest review was undertaken in 2020 and approved by Jobs and Economy Committee in November 2020. This strategy will evolve and look to address the immediate needs following the pandemic then transition into a longer term strategy. 4 themes</p> <p>Employability and skills: help those who have lost their jobs to find employment as soon as possible</p> <p>Recovery: help the business community to recover as soon as possible from Covid 19 and withstand future economic shocks</p> <p>Business to business support: To help stabilise and grow existing businesses</p> <p>Support the High street and small retail businesses</p> <p>Use cultural assets to generate economic growth</p>	Continually reviewed to anticipate recovery/response cycle	Planning Development and Regeneration Manager
Local Enterprise Recovery and Growth Strategy	Outline strategy detailing Sub-Regional priorities: Priority 1: low carbon leadership ;Priority 3: decarbonising growth; Priority 4: Employment and skills; Priority 5: Business support; Priority 6: Innovation; Priority 7: Inclusion; Priority 8: Integrated infrastructure; Priority 9: Place Shaping	2020	D2N2 LEP

Strategy/Policy Document	Purpose of Document	Renewal Date	Responsible Officer/Contact
Nottingham, Economic Recovery and Renewal Plan	<p>The aims of this plan are; To reimagine Nottingham as a green, creative, inclusive and digitally-enabled city, widely recognised as: An internationally renowned city of culture, creativity & innovation; The UK's first carbon neutral city; A city which offers opportunities for everyone. 6 ambitions</p> <p>1.City of Creativity & Culture 2. Reimagining the City 3. Carbon Neutral City 4. Digital Enterprise 5. Entrepreneurship & Innovation 6. Skills & Employment</p>	2020	Nottingham City Council economic development team
Nottinghamshire county council economic recovery strategy	Strategy for recovery and renewal with 5 themes of Response; Recovery; Resilience; Restore; Renewal,	2020-2022	Nottinghamshire County Council economic development team
Greater Nottingham Strategic Plan	Strategic level document to replace Local plan	Review has commenced. Adoption is anticipated in 2022	Interim Head of Neighbourhoods and Prosperity
Toton HS2 Growth Strategy	<p>This has been endorsed by the Council and has three themes:</p> <p>People: Ensuring local communities and businesses can benefit fully from the economic opportunities that HS2 will bring, both during and after construction.</p> <p>Place: Delivering complementary growth around the Hub Station at Toton and in Chesterfield/Staveley.</p> <p>Connectivity: Ensuring that the Hub Station is well connected to surrounding communities, towns and cities where around 80% of the economic benefit of HS2 is likely to be realised, and that links to and within Chesterfield are improved.</p>	Published Sept 2017	E Midlands Councils

Strategy/Policy Document	Purpose of Document	Renewal Date	Responsible Officer/Contact
Broxtowe Part 2 Local Plan 2019	Planning policy framework is now in place up to 2028	Part 2 Local Plan has been adopted in October 2019	Interim Head of Neighbourhoods and Prosperity
Local Development Scheme	Programme of policy documents up to 2038 including the Core Strategy	Updated in October 2019 and due to update further in 2021	Interim Head of Neighbourhoods and Prosperity
Boots Enterprise Zone Implementation Plan	To progress the development of and investment in the Enterprise Zone site.	No renewal date. Outline planning permission in place subject to S106	Interim Head of Neighbourhoods and Prosperity
Enforcement Plan	Code of practice for central and local government enforcement.	The plan will be reviewed periodically to take into account changes to legislation, government advice and the Council's Constitution and Procedures.	Interim Head of Neighbourhoods and Prosperity/ Snr Enforcement Officer
Broxtowe Contaminated Land Strategy	Purpose of strategy is to detail how the Council will take a rational, ordered and efficient approach to inspecting the land within its duty under the Environmental Protection Act 1990	2023	Chief Environmental Health Officer
Towns Fund Prospectus	Sets out the requirements for submissions of bids relevant to the Stapleford Town Centre	2020	Business Growth Manager

Strategy/Policy Document	Purpose of Document	Renewal Date	Responsible Officer/Contact
Emerging Station Area Master Plan	To provide a policy framework for development and investment around the station at Toton	2021	Interim Head of Economic Development and Planning
Toton Supplementary Planning Document	Toton SPD to provide policy framework for development around the station at Toton, based on Station Area Masterplan, development in conjunction with Toton development partners	2021	Interim Head of Economic Development and Planning
Apprenticeship Strategy	Sets out the Council's approach to increasing the number of apprentices and use of the apprenticeship levy	March 2022	Head of HR and Public Protection
Nuthall Neighbourhood Plan	Sets out the local policies within the Parish.	Adopted 2018 review prior to 2028	Interim Head of Economic Development and Planning
Conservation Area Appraisals	Sets out the required standards of development and areas for attention within the respective conservation areas	Review 2021	Interim Head of Economic Development and Planning
Climate Change and Green Futures Programme	A strategic document detailing actions that aim to reduce the Council's carbon footprint to net zero by 2027 and outlines how the Council will influence, encourage and assist households, businesses and schools within the Borough to achieve the same goal.	Reviewed regularly by Working Group	Strategic Director

Strategy/Policy Document	Purpose of Document	Renewal Date	Responsible Officer/Contact
<p>Neighbourhood Plans – relevant neighbourhood plans in advanced stages of preparation. Currently estimated as:</p> <ul style="list-style-type: none"> - Awsworth - Bramcote - Chetwynd and Toton - Greasley 	<p>Sets out local policies within the relevant Neighbourhood Plan designated areas</p>	<p>Review by 2031 (if adopted)</p>	<p>Interim Head of Economic Development and Planning</p>

2. SERVICE LEVEL OBJECTIVES LINKED TO CORPORATE OBJECTIVES

Objective (BG1) – Complete the redevelopment of Beeston Town Centre

Economic Development and Regeneration

- Town Centre Management
- Markets Management
- Support to businesses
 - Support and develop activity that promotes regeneration and the vitality of Beeston Town Centre

Planning and Development Services

- Development Control
 - Continue to provide a proactive approach to determining planning applications for individual units
- Planning Policy
 - Review the position of Beeston Town centre in the regional hierarchy in Greater Nottingham as part of the Core Strategy review
 - Continue to support the implementation of previously approved projects such as HS2, Boots Enterprise Zone, and Beeston Business Park

Property Services

- Development Control
 - Lead the construction of Beeston Town Centre (Square Phase 2) including the cinema and food and beverage outlets

Objective (BG2) – Undertake regeneration scheme in Eastwood, Kimberley and Stapleford

Economic Development and Regeneration

- Town Centre Management
- Markets Management
- Support to businesses
- Identify opportunities for regeneration growth and redevelopment
 - Set up the Towns Fund Executive Boards and stakeholder groups and work to produce Town Investment Plans in Stapleford, Eastwood and Kimberley.
 - Work with key stakeholders to produce plans for the regeneration of Stapleford Eastwood and Kimberley
 - Support and develop activity that promotes markets and increases the profile of the town centres. Support business activity. Improve town centre Key Performance Indicators. Establish, support and develop the activity of town centre steering groups

Planning and Development Services

- Development Control
 - Provide pre-application advice (subject to a fee), process applications, enforce permissions, defend appeals and successfully resist costs applications whether these are member overturns or not, secure community benefits from developers via S106 agreements

Property and Estate Services

- Property and Estate Services
 - Identification of the Councils land holdings and the best use of our assets in Stapleford, Kimberley and Eastwood

Objective (BG3) – Support skills development, apprenticeships, training opportunities and wellbeing in our workforce

Economic Development and Regeneration

- Town Centre Management
 - Work with key stakeholders to meet the skills needs of local employers, and to reduce unemployment and worklessness within the Borough
 - Create opportunities for employment by direct action
 - Work with partners in areas of higher unemployment such as Eastwood South, Chilwell West and Stapleford South East. Bring forward previously developed sites for development
 - Prepare and maintain the Local Land and Property Gazetteer (LLPG)

Human Resources

- Human Resources
 - Implement the apprenticeship strategy
 - Administer the Apprenticeship Levy
 - Pursue organisational development and wellbeing in the workforce
 - Develop and implement the Council's Learning and Development Strategy

3. MEASURES OF PERFORMANCE AND SERVICE DATA

Context – Baseline Service Data

Service Data / Description (Pentana Code)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Comments including benchmarking data
Residents not economically active in the Borough (Borough Unemployment Rate) % (EDData_09a)	4.0%	4.9%	3.1%	
Proportion of population aged 16-64 qualified to NVQ level 2 or above (EDData_11 (was NI163))	73.7%	79.5	82.3%	Measured per Calendar Year. Data at December 2019
Planning applications received (DSData_01)	835	820	828	Figures likely to increase as the economy continues to improve and more viable previously developed sites are made available in the part 2 Local Plan, adopted in 2019. Estimated growth around £50,000 for 2020/21.
Enforcement complaints (DSData_05)	384	356	395	Figures likely to go up as more people consider home improvements, starting new businesses and general development opportunities including changes of use. This is especially relevant with the recent Permitted Development changes proposed by the government.
Planning appeals received (DSData_09)	11	14	23	The Government has tightened the trigger points for 'special measures' in relation to Council decisions overturned at appeal
Section 106 agreements completed (DSData_10)	4	3	3	A S106 Officer was recently appointed within the planning team to coordinate and increase the efficiency of both drafting, and ensuring compliance with, S106 agreements.

CRITICAL SUCCESS INDICATORS (CSI)

Priority leaders should work corporately to **define the outcome objective** for each priority area and **identify an outcome indicator** or indicators which will be **Critical Success Indicators**. There will be a maximum of two CSI for each corporate priority.

Indicator Description (Pentana Code)	Achieved 2017/18	Achieved 2018/19	Achieved 2019/20	Target 2020/21	Target 2021/22	Future Years	Indicator Owner and Comments (incl. benchmarking)
Town Centre occupancy rates: (TCLocal_01)	91%	91%	91%	91%	91%	91%	Business Growth Manager
<ul style="list-style-type: none"> • Beeston • Kimberley • Eastwood • Stapleford 	94%	95%	93%	93%	90%	95%	Targets are adjusted for the future due to the severe impact of COVID-19 on the high streets of our towns. Predicting decreased occupancy in 20/21.
	95%	92%	87%	93%	*80%	93%	*Kimberley has a lower target due to the lower number of commercial units, resulting in a higher representation per unit per %.
	91%	89%	91%	93%	85%	93%	
	83%	86%	87%	93%	85%	93%	

OTHER PERFORMANCE INDICATORS

Priority leaders also identified two further sets of performance indicators namely **Key Performance Indicators (KPI)** for reporting to GMT and Members and **Management Performance Indicators (MPI)** for use in business planning and performance monitoring at a service level.

Key Performance Indicators (KPI)

Indicator Description (Pentana Code)	Achieved 2017/18	Achieved 2018/19	Achieved 2019/20	Target 2020/21	Target 2021/22	Future Years	Indicator Owner and Comments (incl. benchmarking)
Supply of ready to develop housing sites (NI150)	78%	78%	100%	100%	100%	100%	Interim Head of Economic Development and Planning

Indicator Description (Pentana Code)	Achieved 2017/18	Achieved 2018/19	Achieved 2019/20	Target 2020/21	Target 2021/22	Future Years	Indicator Owner and Comments (incl. benchmarking)
Planning applications approved for employment development (Class B1, B2 or B8) (ERLocal_03)	-	8	7	20	10	15	Interim Head of Economic Development and Planning 2018/19 is baseline for this indicator. Figures are realistic to reflect lower economic base following pandemic
Planning applications approved for new retail and commercial floor-space within the town centres TCLocal_05)	26	2	4	40	10	15	Interim Head of Economic Development and Planning Figures are realistic to reflect lower economic base following pandemic.
Major planning applications determined within 13 weeks (NI157a)	88.2%	92.0%	100%	92%	92%	92%	Interim Head of Economic Development and Planning Targets are realistic with up to date policy expectations clearly set out in the Part 2 Local Plan thus saving time on S106 agreements negotiations. The government's threshold for performance is 60%
Minor planning applications determined within 8 weeks (NI157b)	92.8%	94.7%	97.4%	94%	94%	94%	Interim Head of Economic Development and Planning Where extensions of time are agreed and decisions are issued within this extended time, they would be reported as within target. The government's threshold for performance is 70%

Indicator Description (Pentana Code)	Achieved 2017/18	Achieved 2018/19	Achieved 2019/20	Target 2020/21	Target 2021/22	Future Years	Indicator Owner and Comments (incl. benchmarking)
Other planning applications determined within 8 weeks (NI157c)	96.6%	98.3%	99.6%	98%	98%	98%	Interim Head of Economic Development and Planning Where extensions of time are agreed and decisions are issued within this extended time, they would be reported as within target The government's threshold for performance is 70%
Appeals allowed against refusals (delegated decisions or committee decisions in line with officer recommendation) (BV204)	33.3%	33.3%	35.3%	35%	10%	10%	2017/18 - 2 of 6 appeals 2018/19 - 4 of 12 appeals allowed 2019/20 - 6 of 17 appeals allowed
Appeals allowed against refusals % (Committee overturns). (DSData_18)	33%	33% (9)	20%	30%	10%	10%	In 2018/19 the 9 appeals allowed were out of a total of 15 overall decisions. This is monitored from 2019/20.

Management Performance Indicators (MPI)

Indicator Description (Pentana Code)	Achieved 2017/18	Achieved 2018/19	Achieved 2019/20	Target 2020/21	Target 2021/22	Future Years	Indicator Owner and Comments (incl. benchmarking)
Overall Employment rate (working age) (NI 151)	79.1%	72.1%	79.9%	78.1% (June 2020)	79%	80%	<p>Planning Development and Regeneration Manager</p> <p>People in employment as a percentage of all people aged 16-64 (Source: NOMIS official labour market statistics) National average is 75.9 (June 2020)</p> <p>This is to be reviewed in line with COVID-19 recovery strategy as agreed at previous J&E committee.</p>
Percentage of residents not economically active in the Borough (Borough Unemployment Rate) (EDData_09a)	4.0%	4.9%	3.1%	3.3% (June 2020)	3.1%	2.9%	<p>Planning Development and Regeneration Manager</p> <p>Ward level data is monitored monthly to identify areas requiring support.</p> <p>June 2020 National and E Mids average 3.9% June 2020</p>
Undisputed invoices paid within 30 days (BV8)	99.5%	99.3%	97.2%	99.0%	99.0%	99.0%	Head of Finance Services
Undisputed invoices paid within 20 days (FPLocal_09)	88.2%	97.6%	92.6%	98%	98%	98%	Head of Finance Services

4. KEY TASKS AND PRIORITIES FOR IMPROVEMENT 2021/22 – 2023/24 INCLUDING COMMERCIAL ACTIVITIES

Priority leaders are asked to consider potential **commercial activities** in their priority areas when setting the key tasks and priorities for the next three years. In doing so priority leaders should consider:

- In which service areas could new commercial activities be undertaken?
- How much additional income could be generated from the new commercial activities?
- Would additional resources (employees, equipment, systems etc.) be needed to undertake the new commercial activities? If yes, outline these with estimates of costs.
- How will these new commercial activities link into the Council's Medium Term Financial Strategy, Capital Programme, Business Strategy and Commercial Strategy?
- Will the new commercial activities affect existing Revenue and Capital budgets? If yes, then remember to include the net income or costs to Section 5 'Link Key Tasks and Priorities for Improvement to the Financial Budgets'.
- Please identify new '**commercial activities**' in the comments column.

Action (Pentana Code)	Targeted Outcome	Partnership/ Procurement Arrangement	Officers Responsible/ Target Date	Budget Implications/ Efficiencies/Other comments
Implement Apprenticeship Strategy BG2023_01	Increase the number of apprentices in the workforce	Job Centre Plus, NAS, NNF, DNCC, FSB, Colleges and Schools	Head of HR and Public Protection Ongoing	Apprenticeship levy is based on a formula percentage of employee costs
Fully implement the Redevelopment of Beeston Square Phase 2 BG1620_09	Mixed use development	Specialist advice and development and construction partners	Head of Asset Management and Maintenance June 2021 (Cinema) December 2022 (Food & beverage)	Within agreed capital allocation

Action (Pentana Code)	Targeted Outcome	Partnership/ Procurement Arrangement	Officers Responsible/ Target Date	Budget Implications/ Efficiencies/Other comments
Review the Economic Development Strategy in line with recovery response BG2124_01 (New)	A new framework for economic development within the Borough aligned to the SEP and LIS. Including specific plans for Stapleford, Eastwood and Kimberley	Stakeholders in the public, private and voluntary sector as well as local people.	March 2021	This is now a COVID-19 recovery strategy and will transition into a new strategy once we come out of response/recover cycle. Predicted Summer 2021
Bring forward the Core Strategy review BG2023_05	Successfully steer the Core Strategy through its examination process receiving a report recommending adoption from the appointed Planning Inspector	Neighbouring Local Planning Authorities in Greater Nottingham	Interim Head of Neighbourhoods and Prosperity Adoption is currently anticipated in late 2022.	Town centre studies, employment allocation and identification of policies to undertake as part of the Core Strategy. This will create efficiencies in co-ordinated evidence gathering with the progression of the neighbourhood plans. Local plan examination expected to cost £80,000.
Assist in the preparation of Neighbourhood Plans JBG1518_06	Approve Neighbourhood Plan Area designations for all parish areas where they are wanted and progress to 'adoption' of the Plans. Toton and Chetwynd likely to be first in 2021/22	Town and Parish Councils	Interim Head of Economic Development and Planning Target dates will vary depending on the details of each emerging Plan.	Make a claim for up to £20,000 per plan if progress to referendum

Action (Pentana Code)	Targeted Outcome	Partnership/ Procurement Arrangement	Officers Responsible/ Target Date	Budget Implications/ Efficiencies/Other comments
Policy intervention on HiMO BG2023_06	Reports to Jobs and Economy Committee for appropriate actions in 2021	n/a	Interim Head of Planning and Economic Development Consultation starting January 2021.	Possible compensation claims submitted by residents affected by the scheme. Amount unknown.
Gypsy and Traveller site allocation BG2023_07	Reports to Jobs and Economy Committee for appropriate actions in 2021	Study of need jointly procured with Greater Notts JPAB	Interim Head of Planning and Economic Development June 2021	Dependant on location and further feasibility work
Stapleford Town Deal Bid BG2124_02 (New)	Regeneration and Development of Stapleford Town Centre	To be determined to support the bid and regeneration programme	Business Growth Manager Major Projects Officer January 2021	Funding Bid from Towns Deal Fund being prepared for a share of up to £25m
Eastwood Regeneration Plan BG2124_03 (New)	Regenerations and Development of Eastwood Town Centre	To be determined to support the bid and regeneration programme	Business Growth Manager Major Projects Officer Start February 2021 Due December 2021	Subject to external funding opportunities. Bids for funding will be entered in attempts to secure funding for development projects.

Action (Pentana Code)	Targeted Outcome	Partnership/ Procurement Arrangement	Officers Responsible/ Target Date	Budget Implications/ Efficiencies/Other comments
Kimberley Regeneration Plan BG2124_04 (New)	Regenerations and Development of Kimberley Town Centre	To be determined to support the bid and regeneration programme	Business Growth Manager Major Projects Officer Start December-2021 Due September-2022	Subject to external funding opportunities. Bids for funding will be entered in attempts to secure funding for development projects.
East Midlands Development Corporation BG2124_05 (New)	Progress the creation of the interim vehicle for the EMDevco and create a work programme for year1	Working in partnership with the county councils of Notts, Leicestershire, Rushcliffe and NWLeicestershire	Chief Executive Start March 2021- March 2022	Funding of up to £500k agreed for 3 years subject to provisos

5. LINK KEY TASKS AND PRIORITIES FOR IMPROVEMENT TO THE FINANCIAL BUDGETS

Priority leaders should ensure that key tasks and priorities (including commercial activities) that have a financial implication are included in the analysis below. * = budget implications are not known until further work completed.

All known costs, savings and financial efficiencies (actuals and estimates) identified in the key actions above have been (or will be) incorporated in the annual and medium-term budget accordingly.

6. SUMMARY OF KEY RISKS

Priority leaders have identified three strategic risks for the Business area and ensured that these are considered in the Council's Strategic Risk Register

Key Strategic Risk	Action to be taken or required to mitigate/minimise the risk or threat
Implement Beeston Square redevelopment	Review mix of uses within the scheme. Ongoing dialogue and finalisation of lease agreements. Ongoing discussions with advisors and members.
Finding staffing capacity to develop regeneration plans for Eastwood and Kimberley	If external funding is available bid for resources If not ensure skill transfer from Stapleford Towns fund experience Consider staffing review Consider additional resources required
Economic recession and high street decline	Implement Economic recovery plan

The top five risks (strategic or operational) arising from the key tasks and priorities for improvement have also been identified. As part of the project planning process for each key task detailed risk analyses will be undertaken and mitigation actions identified. It is anticipated that there will be 'common themes' identified that are covered by Strategic Risks.

Key Task	Risk or Threat to Key Task	Covered by an existing Strategic Risk?	Action taken/required to mitigate/minimise the risk or threat
Fully implement the redevelopment of Beeston Business Square phase 2 BG1620_09	Failure to successfully complete project or let empty units	Yes – Risk 6	Good Project Management and accountability

Key Task	Risk or Threat to Key Task	Covered by an existing Strategic Risk?	Action taken/required to mitigate/minimise the risk or threat
Stapleford Towns Fund Bid BG 2124_02	Bid fails	No	Ensure bid is supported, well constructed Good stakeholder management Seek funding through other sources
Assist in the preparation of Neighbourhood Plans JBG1518_06	Lack of capacity with competing priorities	Yes - Risk 14	Effective working with Town and Parish Councils. Effective working with Neighbourhood Forums
Development Corporation BG2124_05	HS2 station fails to materialise Funding and risks become too great	No	The interim vehicle will have limited liability Ensure good governance accountability and financial scrutiny Provision for exist in the event the council decides it is no longer in our interests to be part of the Devco
Bring forward the Core Strategy review BG2023_05	Disagreement on allocation of future development	Yes - Risk 14	Work in partnership through JPAB

Risks as extracted from the Strategic Risk Register as at 30 November 2020:

Risk 6: Failure to complete the re-development of Beeston town centre

Risk 14: Failure to provide housing in accordance with the Local Development Framework

The latest Strategic Risk Register is available in full at

<https://intranet.broxtowe.gov.uk/finance/risk-management/>